



# BIOGRAPHY



**UNITED STATES AIR FORCE**

## **COLONEL TRAUNA “TJ” L. JAMES**

Colonel James is currently the Military Deputy Director of the Software Directorate at the Air Force Sustainment Center. In this role, she provides senior principal oversight to stand up AFSC's newly established Software Directorate (AFSC/SW) to accelerate the Department of the Air Force's (DAF) software mission, providing technological capacity and capability to the warfighter across the 21<sup>st</sup> century battlefield. Under AFSC/SW, she oversees the realignment of AFSC's Software Engineering Groups of 5,500+ USAF software developers allocated across three primary locations: 76 SWEG (Tinker), 309 SWEG (Hill), and 402 SWEG (Robins) from the respective Air Logistic Complexes to AFSC/SW. These organizations collectively provide ~\$1.24B organic software services for DAF weapon systems and equipment, for all echelons of development and sustainment to ensure mission capability readiness. In addition, she directs the charge to develop the processes and procedures to provide customers a single interface for all software workload and to integrate software teams leveraging resources across the larger DAF enterprise to deliver an integrated software ecosystem.



Colonel James grew up in Montgomery, Alabama. She earned her commission in 1995 from the United States Air Force Academy where she also performed as a member of the “Flight of Sound,” the U.S. Air Force Academy Cadet Drum and Bugle Corps. A career acquisition officer, her assignments include program management at the Subsystems System Program Office, the ICBM System Program Office, the Mature and Proven Aircraft Directorate, and the Military Satellite Communications (MILSATCOM) Joint Program Office. She also served as a Program Element Monitor for the MILSATCOM Terminals and the C-17 weapon system before serving as Materiel Leader, B-52 Modernization and Sustainment Program. This assignment was the spring board to serving as the AFLCMC HQ Section Commander responsible for executing commander's personnel programs and command authority for AFLCMC acquisition, functional, and staff directorates across 77 locations worldwide. From there, she catapulted into serving as the Chief, USAF F-35A Fleet Management Office (FMO), where she led the 3-star directed United States Air Force (USAF) F-35A FMO standup designed to support USAF F-35A readiness and deployment requirements, provide direct and agile support to the warfighter, provide solutions to warfighter challenges, minimize negative warfighter impacts, and inform effective acquisition solutions to meet warfighter requirements. Then her leadership and acumen steered her into the Acting Deputy Director for Logistics and Logistics Services Directorate and the Chief, Enterprise Management Division, Logistics and Logistics Services Directorate, Air Force Life Cycle Management Center (AFLCMC), Air Force Materiel Command (AFMC), Wright-Patterson Air Force Base (WPAFB), Ohio. She provided program and resource support to the Program Executive Officers and their more than 400 Acquisition Category programs, numerous sustainment programs and a workforce of over 4,000 life cycle logisticians. In addition, Col James led a team of 32 logisticians and operations analysts producing quarterly 4-star readiness of combat capability executive reviews and fleet-wide data analytics to improve mission capability. Furthermore, she was the AFLCMC O-6 representative to HAF/A4 enterprise log forums; ensured that product support was integrated into plans and concepts; and directed Center planning for \$5B/yr. demand signal to AFMC's Requirements Review/Depot Determination process.

Prior to her current position, Colonel James was the Deputy Director of the Plans and Programs Directorate at the Air Force Life Cycle Management Center. In this role, she served as the Staff 2-letter director that led a 204-member integrated team to organize, train, equip AF's largest acquisition Center--26K personnel/9 major locations. She oversaw strategic planning/governance process, Information Technology/Facility management, Operations Research Analysis; supports ~800+ acquisition programs. Finally, she developed Center planning choices, advocated for \$4.2B planned needs for the next 5 years; energized digital transformation initiatives.

### **EDUCATION**

1995 Bachelor of Science, Business Admin & Management, U.S. Air Force Academy, Colorado Springs, Colorado  
1997 Program Management (Level I) Certification  
1999 Master of Business Administration, Wright State University, Dayton, Ohio  
1999 Squadron Officer School, Maxwell Air Force Base, Alabama  
1999 Program Management (Level II) Certification  
2001 Industrial Development Education in Acquisition (IDEA) Program, Iomega Headquarters, Roy, Utah  
2005 Program Management (Level III) Certification  
2005 Air Command and Staff College (Correspondence), Maxwell Air Force Base, Alabama  
2007 Program Manager's Skills Course (ACAT III)  
2008 Space Professional (Space 300/Level II) Certification  
2009 Air Command and Staff College (Residence), Maxwell Air Force Base, Alabama

2010 Air War College (Correspondence), Maxwell Air Force Base, Alabama  
2011 Program Manager's Course (PMT-401), Defense System Management College, Ft Belvoir, Virginia  
2011 Materiel Leader/Commanders' Course, Wright-Patterson Air Force Base, Ohio  
2014 Materiel Leader/Commanders' Course, Wright-Patterson Air Force Base, Ohio

#### **ASSIGNMENTS**

1. July 1995 – July 1996, Admissions Advisor, United States Air Force Academy (USAFA), CO
2. July 1996 – June 1997, Project Officer, Night Vision Imaging Systems, Wright-Patterson Air Force Base, OH
3. June 1997 – March 1999, Deputy Program Manager, Joint Systems Electronics Countermeasures System Tester, Basket SPO, Wright-Patterson Air Force Base, OH
4. April 1999 – February 2000, Executive Officer, Subsystems System Program Office, Wright-Patterson Air Force Base, OH
5. October 1999 – January 2000, Student, Squadron Officer's School, Maxwell Air Force Base, AL
6. February 2000 – October 2000, Business Manager, Propulsion Replacement Program, Intercontinental Ballistic Missiles System Program Office, Hill Air Force Base, UT
7. July 2001 – October 2001, Student, Industrial Development Education in Acquisition (IDEA) Program, Air Force Institute of Technology, Wright Patterson Air Force Base, OH with duties at Iomega Headquarters, Roy, UT
8. October 2001 – August 2003, Program Manager, T-38C Program, Mature & Proven Aircraft Directorate, Hill Air Force Base, UT
9. August 2003 – July 2004, Chief, Wideband Gapfiller Satellites Business Integrated Product Team, Military Satellite Communications (MILSATCOM) Joint Program Office, Los Angeles Air Force Base, CA
10. July 2004 – July 2005, Chief, Director's Action Group, MILSATCOM Joint Program Office, Los Angeles Air Force Base, CA
11. July 2005 – November 2006, Deputy Program Manager, Command and Control Systems-Consolidated (CCS-C) Program, MILSATCOM Command and Control Squadron, Los Angeles Air Force Base, CA
12. November 2006 – July 2007, Squadron Operations Officer, MILSATCOM Command and Control, MILSATCOM Command and Control Squadron, Los Angeles Air Force Base, CA
13. July 2007 – July 2008, MILSATCOM Terminals Program Element Monitor, Directorate of Space Acquisition, Office of the Under Secretary of the Air Force, Pentagon, Washington, D.C.
14. July 2008 – July 2009, Student, Air Command and Staff College, Maxwell Air Force Base, AL
15. July 2009 – July 2011, C-17 Program Element Monitor, Directorate of Global Reach Programs, Assistant Secretary of the Air Force for Acquisition, Pentagon, Washington, D.C.
16. January 2011 – April 2011, Student, Program Management Course (PMT-401), Defense Systems Management College (DSMC), Fort Belvoir, VA
17. June 2011, Student, Acquisition Leadership Challenge Program II Atlanta, GA
18. July 2011 – July 2014, Materiel Leader, B-52 Program Manager, B-52 Division, AFLCMC, AFMC, Tinker Air Force Base, OK
19. Jul 2014 – Jul 2016, Headquarters Section Commander, AFLCMC, AFMC, Wright-Patterson Air Force Base, OH
20. Jul 2016 – Oct 2017, Chief, Enterprise Management Division, Logistics and Logistics Services Directorate, AFLCMC, AFMC, Wright Patterson Air Force Base, OH
21. October 2017 – October 18, Chief, United States Air Force F-35A Fleet Management Office, Plans and Programs, AFLCMC, AFMC, Wright-Patterson Air Force Base, OH
22. October 2018 – July 2021, Acting Deputy Director and Chief, Enterprise Management Division, Logistics and Logistics Services Directorate, AFLCMC, AFMC, Wright-Patterson Air Force Base, OH
23. July 2021 – June 2023, Deputy Director, Plans and Programs Directorate, AFLCMC, AFMC, Wright-Patterson Air Force Base, OH
24. June 2023 – Present, Military Deputy Director, Software Directorate, AFSC, AFMC, Tinker Air Force Base, Oklahoma City, OK

#### **MAJOR AWARDS AND DECORATIONS**

Legion of Merit with one device  
Defense Meritorious Service Medal  
Meritorious Service Medal with five devices  
Air and Space Commendation Medal with one device  
Air and Space Achievement Medal with one device  
Air and Space Organizational Excellence Award with one device  
National Defense Service Medal with one device  
Global War on Terrorism Service Medal Nuclear Deterrence Operations  
Service Medal Air and Space Longevity Service Award with seven devices  
Air and Space Training Ribbon

#### **OTHER ACHIEVEMENTS**

1999 Excelled in briefing area of the curriculum/Flight's Top Briefer, Squadron Officer School (Resident Course)  
2001 Center #1 Nominee for the Air Force Intern Program  
2002 Wing General Bernard A. Schriever National Space Leadership Award  
2007 Wing Brent Scowcroft Team Award, Excellence in Space and C3I Acquisition and Sustainment  
2007 Wing Lance P. Sijan Leadership Award  
2007 Wing General Bernard A. Schriever National Space Leadership Award  
2012 Wing Lance P. Sijan Leadership Award – Field Grade Officer  
2017 Center Annual Logistics Staff Award – Field Grade Officer

#### **EFFECTIVE DATES OF PROMOTION**

Second Lieutenant 31 May 1995  
First Lieutenant 31 May 1997  
Captain 31 May 1999  
Major 01 Aug 2005  
Lieutenant Colonel 1 Jun 2010  
Colonel 1 Sep 2016

(Current as of January 2025)